# NEETHU MARIAT CHACKO (MHA + 12 Years)

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# **PROFESSIONAL SUMMARY**

A Healthcare Management Professional with 12 years of experience in Hospital Operations, Quality and Projects. Committed and result-driven person with effective communication and leadership skills that help achieve organizational goals. In-depth knowledge and understanding of clinical and operational standards that help add significant value to the organization. Worked in 4 organizations (3 Multispecialty hospitals 1 Single Specialty and 1 Healthcare Consultancy Service organization) over a span of 12 years

KEY PROFICIENCY AREAS	
Hospital Operations	P&L Management
Process Reengineering	Quality & Accreditation (NABH, NABL, ACHSI)
Project Planning & Management	Data Analysis
Hospital Information Systems	Laboratory Management

PROFESSIONAL SKILLS	
Team Building skills	Leadership skills
<ul> <li>Interpersonal skills</li> </ul>	Fast Learner
<ul> <li>Analytical skills</li> </ul>	Computer proficiency
Problem-solving skills	<ul> <li>Communication skills (English, Malayalam, Tamil, Hindi)</li> </ul>

EDUCATION		
COURSE	INSTITUTION	YEAR
Master of Hospital Administration	School of Medical Education, Kerala	2006
Bsc Physics (Applied Electronics)	St. Joseph's College, Kerala	2003

# TRAINING PROGRAMMES

- Training on "Fundamentals of Operations" at IIM Ahmedabad in 2016
- Training on "Pricing for Profit" at IIM Ahmedabad in 2015

## **EXPERIENCE**

## **Current: AMERICAN ONCOLOGY INSTITUTE AS SENIOR MANAGER OPERTAIONS**

Organization Profile: American Oncology Institute is a brand under Cancer Treatment Services Hyderabad Pvt Ltd, which is in process of setting up Cancer Care Centers across different cities in India.

Period: April 2017 - Till Date

## **Key Responsibilities**

- Spearheading the P&L Management of the Unit of American Oncology Institute @Royal Care
   Super Specialty Hospital, Coimbatore
- Identify the organization goals and strive towards achieving the same.
- Manage the multiskilled workforce and encourage them to achieve the goals.
- Improving the KPI's through standardization of critical processes, system and process conceptualisation and implementation
- Participate actively in Monthly BRM (Business Review Meeting) with Zonal Director
- Submission and follow up of Payable & Receivable statements to the partner hospital and ensure settlement in timely manner.
- Continuously monitor, analyse, improve inventory management and ensure that the inventory days fall within targeted limit.
- Ensure that the Unit comply to the various legal requirements of the unit and continuously monitoring the requirements.
- Pricing of the services in the unit in consideration with the rates provided by competitors.
- Monitor and achieve targeted EBIDTA
- Identify vendors, negotiate price to ensure purchase of items at lowest possible rate.
- Ensure compliance to clinical and non-clinical standards set by the organization
- Optimum utilization of resources
- Develop training programs to ensure skill development for the unit
- Lead Human Resource Management Functions such as performance management, grievance handling, payroll processing, recruitment
- Ensure optimum manpower utilization and control attrition.
- Maintenance of good relationship with partner hospital and other stakeholders.
- Coordinate with Internal and External Audits and ensure the timely closure of non-compliances.

## MEENAKSHI MULTISPECIALTY HOSPITAL AS SENIOR MANAGER OPERATIONS

Organization Profile: A 200 bedded multispecialty hospital, started in 2013. It serves the people of Tanjore and Delta Districts. It is the first multispecialty hospital accredited by NABH (2014).

#### Period: December 2015 - March 2017

- Managed the whole operations of 200 bedded multispecialty hospital.
- Monitoring income & Expenses and take necessary steps to keep it within limits.
- Spearhead NABH Assessment processes and ensure compliance.
- Standardization of processes and documentation.
- Process re-engineering based on operational feedback.
- Setting operational key performance indicators for all departments and continuously validating them.
- Standardization of pricing based on market study.
- Successfully introduced technology to ease operations like e-prescriptions, e-orders etc.
- Review and re-allot vital areas based on space utilization.
- Perform time and motion study of key patient areas and continuously evaluate the effectiveness of the operational system.
- Closely interact with the functional heads to understand and identify pain points in the operational flow process.
- Successfully implemented innovative systems to ensure productivity and efficiency.
- Coordinated implementation of Hospital Information System in MMHRC (Modules Registration, Billing, Radiology, Ward management, Pharmacy, Health check-up, human resource management, laboratory information systems, CSSD & Blood bank).
- Submit weekly operational reports to the Chairman covering all functional domains.

# MEENAKHI MISSION HOSPITAL & RESEARCH CENTRE as MANAGER OPERATIONS & QUALITY

**Organization Profile:** A 250-crore Multi-specialty healthcare group which serves the people of South Tamil Nadu through its 1000-bed hospital facilities for over 25 years is considered to be the largest tertiary-care Multispecialty hospital in the region. Over the years, the group has expanded itself to several verticals like the Educational institutions, Multi-specialty hospital, Super-specialty hospital, Rural Sub-centres, Telemedicine and many more. www.mmhrc.in

#### Period: November 2009 - December 2015

- Successfully completed NABL accreditation for the Laboratory in MMHRC.
- Coordinated and supervised the NABH and NABL accreditation process in the hospital.

- Coordinate and guide quality improvement activities in the hospital.
- Constituted and led a team to collect feedback from in-patients and out-patients.
- Analysing the patient feedback and taking proper corrective and preventive actions.
- Implemented a system to encourage suggestions from employees on operational systems.
- Prepared standard operating procedures for the smooth functioning of the hospital.
- Inspired, motivated and created a platform for technical team to break chains and face challenges at work.
- Supervised and coordinated functional teams in the construction and operation of a new multispecialty hospital of 200 beds (Meenakshi Hospital, Tanjore) with 3 major operation theatres and 1 Cathlab. As part of that, the following responsibilities were successfully fulfilled.
- Interacted with the architects & interior designers to evaluate, design and finalize plans.
- Ensured that the Hospital architectural design conforms to NABH standards.
- Interacted with MEP Consultants to technically explore, assess, design and finalize drawings.
- Supervised the work progress in the site and ensured that each process is being completed within the time frame.
- Been a vital part in Manpower planning and training for the new hospital.
- · Pricing of all services after comparing market standards.
- Lead team to customize and implement hospital information system.
- Ensured that projects are handed over within the stipulated time and budgets.
- Coordinated project to start a Cardiac Clinic with Laboratory and Cardiac investigation facilities.

# VALUE ADDED CORPORATE SERVICES PVT LTD as DEPUTY MANAGER HOSPITAL QUALITY MANAGEMENT SYSTEMS

**Organization Profile:** A consultancy firm which evaluates Hospitals and organizations in other sectors on national and international quality standards like ISO 9001:2000, NABH, NABL, ISO 17025. <a href="https://www.valueadded.in">www.valueadded.in</a>

## Period: January 2009 - October 2009

- Coordinate NABH and NABL accreditation of various Hospitals (clients)
- Guide clients throughout the implementation of NABH & NABL.
- Conduct system study and preparing gap report.
- Conduct audit in hospitals (clients).
- Prepare policies and procedures.
- Conduct training programmes for clients.

# KERALA INSTITUTE OF MEDICAL SCIENCES as SENIOR EXECUTIVE QUALITY SYSTEMS

**Organization Profile:** KIMS, a 600-bed multi-specialty hospital, is the first Indian hospital accredited by both national (National Accreditation Board for Hospitals & Healthcare Providers) and international (Australian Council on Healthcare Standards International) accreditation boards. <a href="https://www.kimskerala.in">www.kimskerala.in</a>.

## Period: April 2006 - December 2008

- Coordinate quality systems department to maintain national (National Accreditation Board on Hospitals & Healthcare Providers) & International (Australian Council on Healthcare Standards International) Accreditation programmes.
- Documentation and implementation related to the national and international standards.
- Guide and monitor activities of various committees like Safe Operations & Patient safety
   Committee.
- Played an active part in Pharmacy & Therapeutics Committee, Medical Records Committee etc.
- Coordinated ISO and NABH surveillance audits.
- Conduct training programmes.
- Coordinate seminars and conferences.
- Conduct projects to solve various operational issues like delay in discharge, improving nursing & reducing workload of nurses etc.
- Implemented and directed quality activities in the hospital.
- Continuous improvement in various departments of the hospital.
- Streamlining work flow.
- Setting Performance indicators in the clinical and non-clinical departments of the hospital.
- Prepare Policies & procedures.

PERSONAL DETAILS	
Date of Birth	23.02.1983
Marital Status	Married
Nationality	Indian
Religion	Christian - RC
Languages	English, Malayalam, Tamil, Hindi
Permanent Address	Mullassery (H), Vallivattom P.O, Thrissur, Kerala, - 680 124